



NCFA Draft Final Report

Foreword

Executive Summary

Introduction: Why the Nation

Needs an Army

Chapter 1: Commission Mission and

Method

Chapter 2: Future Challenges

Chapter 3: Fiscal Challenges

Chapter 4: The Army We Need

Chapter 5: Developing One Army

Chapter 6: Apache Transfer and

Related Issues

Chapter 7: Allocating the Army

National Guard

Appendix A: NDAA

Appendix B: Recommendations

Appendix C: Recommendations by

Responsible Official

Appendix D: Classified Annex

Appendix E: Glossary

Appendix F: Commission Activities

Appendix G: Testimony Received

Appendix H: Subcommittees Terms

of Reference

Appendix I: Bios



Operational Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>		
Engagement Update	16 Aug	Open Meeting		
Analytical Review Model	16 Aug	Open Meeting		
Engagement Update	18 Sep	Open Meeting		
Capability sufficiency by unit type including	15-16 Oct	Comprehensive		
ABCTs, IBCTs, SBCTs, CAB HQs, AH-64 BNs,	18 Oct	Analytical Review and		
GSABs, UH60 BNs, Combat Support &	22 Oct	Closed Meetings		
Sustainment units (multiple types), Patriot	18-19 Nov			
BNs and THAAD Batteries	16-17 Dec			
Full Time Support	22 Oct	Closed Meeting		
Strategic Environment and Future Missions	19 Nov	Closed Meeting		
Report				
The Total Force Policy and Integration of	17 Dec	Open Meeting		
Active and Reserve Units (Multiple				
Component Units – MCU) Report				

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Institutional Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>
Identification of the Distribution of Responsibility and Authority for the Allocation of Army National Guard Personnel and Force Structure.	18 Aug	Open Meeting
Fully Burdened Life Cycle Cost.	18 Aug	Open Meeting
Integrated Personnel & Pay System-Army (IPPS-A)	18 Aug	Open Meeting
Process for Allocating Army National Guard Personnel and Force Structure.	18 Aug	Open Meeting
Legislative and policy proposals to achieve One Army Recruiting.	18 Nov	Closed Meeting
Unity of Effort in Training and Soldier Development.	18 Nov	Closed Meeting
Trainee, Transient, Holdee, Student personnel readiness like account for Reserve Components.	18 Nov	Closed Meeting
Full Time Support	18 Nov	Closed Meeting
Generating Force Floor	18 Nov	Closed Meeting

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Force Generation Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>
Mandatory Training Requirements	17 Sep	Open Meeting
Deployment and Mobilization: Dwell	15 – 16 Oct	Classified Analytical Review
Rates and 12304 (b)	19 Nov	Closed Meeting
Strategic Lift Findings	15 – 16 Oct	Classified Analytical Review
Expansion Plan	15 – 16 Oct	Classified Analytical Review
First Army Statement	15 – 16 Oct	Classified Analytical Review
Collective Training Centers (CTC)	15 – 16 Oct	Classified Analytical Review
Objective T Briefing	15 – 16 Oct	Classified Analytical Review
Visibility of Army's Holistic Demands	21 Oct	Force Generation
(GFM, SPP, automation systems)		Subcommittee Meeting
Total Force Policy	18 Nov	Closed Meeting
Unit Off Ramp	19 Nov	Open Meeting
Individual Ready Reserves: Manpower	19 Nov	Open Meeting
Resources of Expansion of Army		
Mobilization Force Generation	19 Nov	Open Meeting
Installations (MFGI)	į.	

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Aviation Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>
Evaluate Apache Transfer	19 Nov	Closed Meeting
Multi-Component Units	19 Nov	Closed Meeting

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NCFA Final Report Roll Out Plan

L	Jan 25 (Mon)	Jan 26 (Tues)	Jan 27 (Wed)	Jan 28 (Thurs)	Jan 29 (Fri)	Jan 30 (Sat)
			Briefing to military leaders at Pentagon (SD,	Briefing to defense committees'	Defense Writers Group	1
			(A)SA, CSA, CJCS, CNGB)	professional staff	Think Tank Roundtable	
				Courtesy calls with Congress	Briefing to Army Fellows	
				Open Meeting/Presser	Tellows	
L	Jan 31 (Sun)	Feb 1 (Mon)	Feb 2 (Tues)	Feb 3 (Wed)	Feb 4 (Thurs)	Feb 5 (Fri)
•			Briefing at Sergeants Major Academy (Ft. Bliss)	Briefing at USMA (West Point)	Briefings at CGSC (Ft. Leavenworth)	
		Follo	w up Congressional	Engagements (on re	quest)	
L	Feb 21 (Sun)	Feb 22 (Mon)	Feb 23 (Tues)	Feb 21 (Wed)	Feb 22 (Thurs)	Feb 23 (Fri)
Г			Briefing at Army War College (Carlisle Barracks)			

